

## 2026 SHAREHOLDERS MEETING

## Ferrovial holds its 2026 Shareholders Meeting after a year of strong operational performance and Nasdaq-100 inclusion

- The shareholders approved the re-appointment of Ignacio Madridejos as executive director, as well as the appointment of Elisenda Bou-Balust as a new non-executive director

**Amsterdam, April 9, 2026.-** Ferrovial held its 2026 Shareholders Meeting today, following a year of solid results and strong operational performance across all its business areas, and which culminated in the company's inclusion in the Nasdaq-100 index.

"In 2025, Ferrovial delivered robust performance across all business divisions. We joined the Nasdaq-100 index in December, reflecting the confidence investors place in our long-term strategy. Looking ahead, we believe we are well positioned for continued growth, supported by a record pipeline of infrastructure projects in the United States. This, together with the best talent, operational excellence and financial discipline will allow us to continue generating value for all stakeholders," said Ferrovial Chairman, Rafael del Pino, during the meeting.

Ferrovial shares ended 2025 at €55.34, representing a year-over-year increase of 36.4%, compared with a 48.2% hike in the IBEX 35 and a 20.4% increase in the Nasdaq-100. Total shareholder return stood at 38.6% last year.

The company allocated €626 million to dividends in 2025, consisting of cash dividends and ordinary shares delivered to shareholders. In 2026, Ferrovial aims to implement, subject to the board's discretion, one or more interim dividends by way of a scrip dividend for a cash equivalent amount, in aggregate, of approximately €1 billion.

During the meeting, the shareholders approved the re-appointment of Ignacio Madridejos as executive director, the appointment of Elisenda Bou-Balust as a non-executive director, and the re-appointment of Philip Bowman, Juan Manuel Hoyos and Gonzalo Urquijo as non-executive directors.

Among other matters, the shareholders also approved the conversion of Ferrovial's legal form from a *Societas Europaea* (SE) to a Dutch public limited liability company (N.V.) and the related amendment of the articles of association, the financial statements for the 2025 financial year, and the issuance of new shares for general purposes.

The Climate Strategy Report and the Remuneration Report for the financial year 2025 were also presented for an advisory vote, with a positive outcome.

### Forward-Looking Statements

This press release contains forward-looking statements. Any express or implied statements contained in this press release that are not statements of historical fact may be deemed to be forward-looking statements, including, without limitation, statements regarding estimates and projections provided by the Company and certain other sources with respect to the Company's financial position, business strategy, plans, and objectives of management for future operations, dividends, capital structure, as well as statements that include the words "expect," "aim," "intend," "plan," "believe," "project," "forecast," "estimate," "may," "will," "should," "target," "anticipate" and similar statements of a future or forward-looking nature, or the negative of these

terms or other similar expressions, although not all forward-looking statements contain these words. Such statements may reflect various assumptions by the Company concerning anticipated results and are subject to significant business, economic and competitive uncertainties and contingencies, and known and unknown risks, many of which are beyond the Company's control and may be impossible to predict. Any forecast made or contained herein, and actual results, will likely vary and those variations may be material. The Company makes no representation or warranty as to the accuracy or completeness of such statements, expectations, estimates and projections contained in this presentation or that any forecast made or contained herein will be achieved. Risks and uncertainties that could cause actual results to differ include, without limitation: risks related to our diverse geographical operations and business divisions; general economic and political conditions and events and the impact they may have on us, including, but not limited to, impacts on demand or public fund allocation in the industries in which we operate, volatility or increases in inflation rates and rates of interest, exchange rate fluctuations, increased costs and availability of materials, and other ongoing impacts including from, for example, changes in tariff regimes, the Russia/Ukraine conflict, and the Middle East conflict; our legal and regulatory risks given that we operate in highly regulated environments, and the impact of any changes in governmental laws and regulations, including but not limited to tax regimes or regulations; the fact that our business is derived from a small number of major projects; risks related to government contracting; the impact of competitive pressures in our industries, including on bid success and pricing; risks related to our acquisitions, divestments and other strategic transactions that we may undertake; cyber threats or other technology disruptions; our ability accurately to develop estimates or the impact of changes in our underlying assumptions, with respect to project plans, including project timing and budgets, and our ability to meet contractual expectations with respect thereto; the impacts of accidents, disruptions, or other incidents at our project sites and facilities; our ability to obtain adequate financing or access to capital in the future as needed and the impact of reliance on joint venture and partnership arrangements; our reliance on and ability to locate, select, monitor, and manage subcontractors and service providers; the impact of certain swaps and hedging arrangements we enter into from time to time; limitations on our ability to declare and fund future dividends or other distributions, and distribution processes and timelines; our ability to maintain compliance with the continued listing requirements of Euronext Amsterdam, the Nasdaq Global Select Market and the Spanish Stock Exchanges; lawsuits and other claims by third parties or investigations by various regulatory agencies that we may be subject to; our ability to comply with our ESG commitments or other sustainability demands, including changing or conflicting expectations in connection with sustainability and ESG matters; physical and transitional risks in connection with the impacts of climate change; risks related to the adequacy or existence of our insurance coverage and any non-recoverable losses; and the other important factors discussed under the caption "Risk Factors" in our Annual Report on Form 20-F filed with the U.S. Securities and Exchange Commission ("SEC") for the fiscal year ended December 31, 2025 which is available on the SEC website at [www.sec.gov](http://www.sec.gov), as such factors may be updated from time to time in our other filings with the SEC. Any forward-looking statements contained in this press release speak only as of the date hereof and accordingly undue reliance should not be placed on such statements. We disclaim any obligation or undertaking to update or revise any forward-looking statements contained in this press release, whether as a result of new information, future events or otherwise, other than to the extent required by applicable law. Forward-looking statements in this press release are made pursuant to the safe harbor provisions contained in the U.S. Private Securities Litigation Reform Act of 1995. We intend such forward-looking statements to be covered by relevant safe harbor provisions for forward-looking statements (or their equivalent) of any applicable jurisdiction. In addition, certain industry data and information contained in this press release has been derived from industry sources. The Company has not undertaken any independent investigation to confirm the accuracy or completeness of such data and information, some of which may be based on estimates and subjective judgments. Accordingly, the Company makes no representation or warranty as to the accuracy or completeness of such data and information. Other than as specified, the information contained in this press release has not been audited, reviewed or verified by the external auditor of the Group. The information contained herein should therefore be considered as a whole and in conjunction with all the other publicly available information regarding the Group.

### **About Ferrovial**

Ferrovial is a leading global infrastructure company transforming highways, airports, and energy around the world. Its distinctive integrated business model supports the entire lifecycle of complex projects, from design and financing to construction, operation and maintenance. The company has a global presence and employs more than 22,500 people worldwide. North America is Ferrovial's growth engine, where it developed and is

currently operating five Express Lanes across Texas, North Carolina and Virginia, and is managing the 407 ETR highway in Toronto, Canada. The company is also leading the development of the New Terminal One at JFK International Airport. Ferrovial shares trade under the ticker symbol FER on three stock markets: U.S. (Nasdaq100 Index), Spain (IBEX35), and the Netherlands. The company is included in globally recognized sustainability indices such as the Dow Jones Best-in-Class Index.

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